



**CII Project Management:  
Alignment and International Risk Assessment (IPRA)  
Program Agenda  
March 16, 2018  
EN18011**

---

**8:00 a.m. – 8:30 a.m.: Registration with Light Breakfast**

**8:30 a.m. – 12:30 p.m.: Development and Alignment of Project Objectives**

- This module stresses the importance of establishing project objectives for the various participants in a project. Class participants are shown how to formulate, integrate and communicate project objectives among project participants. The course materials also introduce project alignment and the ten key issues that must be addressed by the project team to gain and maintain alignment. Class participants will take part in group exercises designed to establish objectives and ensure alignment around those objectives using tools such as the alignment thermometer that was discussed in the lecture.
- The four hour agenda follows:
  - Session 1 – Introduction;
  - Session 2 – Objective Setting and the Objectives Setting Process;
  - Session 3 – Workshop 1, Develop Project Objective;
  - Session 4 – Alignment of Project Participants;
  - Session 5 – Workshop 2, Gaining and Maintaining Alignment;
  - Session 6 – Summary and Conclusions.

**12:30 a.m. – 1:00 p.m.: Lunch**

**1:00 p.m. – 5:00 p.m.: International Risk Assessment (IPRA)**

- This module examines global capital project delivery as a key focus of many organizations. International projects have unique risks not typically encountered on domestic projects and therefore they need an effective, structured risk management process to facilitate project success. Experience indicates that in many cases effective risk management is not done. This module illustrates that risk assessment on international projects is inconsistent and typically only focuses on one phase of the project, rather than the entire project life-cycle. A structured process to address risks on international projects can provide large benefits to project participants. The process and tool developed in this educational module can lead to more consistent risk assessment and subsequent risk mitigation. The tool, International Project Risk Assessment (IPRA) can significantly improve risk identification, assessment and mitigation on international projects, leading to improved cost and schedule performance.
- The four hour agenda follows:
  - Session 1 – Introduction;
  - Session 2 – Risk Management;
  - Session 3 – International Project Risk Management (IPRA) Tool;
  - Session 4 – Workshop 1, Using the IPRA to Identify Risks;
  - Session 5 – Risk Mitigation Using the IPRA Method;
  - Session 6 – Workshop 2, Risk Mitigation Using the IPRA Tool;
  - Session 7 – Summary and Conclusions.